

Declaration by the representatives of the Management Board of Europol

I, Oliver Rüb, the undersigned, in my function as member of the Management Board of Europol, representing Germany, Federal Ministry of the Interior, Building and Community, hereby undertake to:

- Make all reasonable efforts to ensure an impartial and objective performance of my duties as member of the Management Board of Europol;
- In line with the definition set out in the MB rules for the prevention and management of conflicts of interest in respect of its members¹, I declare that I have the following interests:

Professional interests

No interest.

[Explanation: Professional interests comprise, for instance, professional affiliations, including additional employment, appointments or former as well as envisaged employments.]

Financial interests

No interest.

[Explanation: Financial interests include, for instance, a direct or indirect financial benefit or procurement interest concerning goods and services in relation to the activities of Europol.]

Personal interests

No interest.

[Explanation: Personal interests include, for instance, a private or a family relationship which could impair Europol-related decision-making as a Management Board representative.]

Other interests

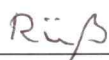
No interest.

[Explanation: Other interests include, for instance, influence through a third party or a policy interest related to Europol at national level (e.g. priority setting for EU grant applications with Europol's involvement) that could be related to the performance of the duties as a Management Board representative.]

- Certify that the information provided in this declaration is correct and complete, and that I will immediately notify any change to the Secretariat of the Management Board;
- Respect the confidential nature of the opinions expressed by other representatives of the Management Board, whether orally or in written form.

I agree that this declaration will be entered in a register maintained by the Secretariat of the Management Board of Europol and will be published on the website of Europol.

Berlin, 19.12.2018, Oliver Rüb



¹ Article 2(1) of the MB rules for the prevention and management of conflicts of interest in respect of its members defines a conflict of interest as an actual or potential incompatibility between the duties of a MB representative and personal interests which could impair, directly or indirectly, professional independence in the performance of the duties for the Management Board. Personal interests may, in particular, include a private or a family relationship, professional affiliations (including additional employment, appointments or former as well as envisaged employments), or influence through a third party.